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May 9, 2025

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# Notice Concerning the Shareholder Return Policy during the Medium-Term Business Plan (FY2025-2027)

The OKUMURA Group (the "Group") plans to announce the Medium-Term Business Plan (FY2025-2027) on May 14, 2025. In anticipation of that announcement, the Group hereby announces that it has resolved the following shareholder return policy for the Medium-Term Business Plan period.

Medium-Term Business Plan (FY2025-2027) - Shareholder Return Policy -

# Shareholder Return Policy

#### [Basic Policy]

Distribute profits by business results and flexibly implement share buybacks on the premise of stable dividends.

## [Policy during the Medium-Term Business Plan (FY2025-2027)]

Consolidated dividend payout ratio of 70% or more\*

## Maintain a minimum DOE\*2 ratio of 2.0% regardless of business results

\*1: Consolidated dividend payout ratio = Total annual dividends (interim + year-end) / profit attributable to owners of parent

[Excluding the impact of one-off special factors (valuation gains and losses on forward exchange contracts)]

*2: DC	DE = T	otal	annual	dividends	(interim +	year-end)	/ equity
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	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
Consolidated dividend payout ratio	55.2%	51.5%	51.0%	72.9%	70.4%	Approx. 290%
Consolidated total return ratio	92.8%	51.5%	76.9%	72.9%	70.4%	Approx. 390%
Annual dividend	143 yen	140 yen	172 yen	223 yen	237 yen	(Forecast) 216 yen
Interim dividend	41 yen	37 yen	65 yen	66 yen	77 yen	113 yen
Year-end dividend	102 yen	103 yen	107 yen	157 yen	160 yen	(Forecast) 103 yen

Notes: Shareholder return policy during the Medium-Term Business Plan (FY2019–2021): Consolidated total return ratio of 50% or more and consolidated dividend payout ratio of 30% or more Shareholder return policy during the Medium-Term Business Plan (FY2019–2024): Consolidated dividend payout ratio of 70% or more